DISTANCE **EDUCATION PROGRAMS**

Interregional Guidelines for the Evaluation of Distance Education (Online Learning)



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The Interregional Guidelines for the Evaluation of Distance Education Programs (Online Learning) were developed by the Council of Regional Accrediting Commissions (C-RAC) and are based on two documents: a 2006 report prepared by the U.S. General Accounting Office, Evidence of Quality in Distance Education Drawn from Interviews with the Accreditation Community, and Best Practice Strategies to promote Academic Integrity in Online Education, prepared by the Western Interstate Commission for Higher Education Cooperative for Educational Technologies (WCET).

This publication replaces *Distance Learning Programs: Interregional Guidelines for Electronically Offered Degree and Certificate Programs* (2002).

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Overview

The Interregional Guidelines for the Evaluation of Distance Education (Online Learning) were developed by the Council of Regional Accrediting Commissions (C-RAC) to assist institutions in planning distance education and to provide an assessment framework for institutions already involved in distance education. The Guidelines are also intended for use by evaluation teams. They are based on two documents: a 2006 report prepared by the U.S. General Accounting Office, Evidence of Quality in Distance Education Drawn from Interviews with the Accreditation Community, and Best Practice Strategies to Promote Academic Integrity in Online Education, prepared by the Western Interstate Commission for Higher Education Cooperative for Educational Technologies (WCET). These Guidelines replace the C-RAC Statement of Best Practices for Electronically Offered Degree and Certificate Programs, published by MSCHE in 2002, and are intended to be used in conjunction with the relevant standards and policies of each accreditor.

While MSCHE institutions should address the requirements of distance education as defined in Standard 13 of Characteristics of Excellence in Higher Education: Requirements of Affiliation and Standards for Accreditation, these Guidelines provide a further resource by which an institution can evaluate itself. The Guidelines comprise nine hallmarks of quality for distance education. In their discussions of how their distance education programming fulfills MSCHE's accreditation standards, institutions are asked to include evidence of the extent to which they meet these hallmarks. Examples of the types of evidence that institutions might use are provided in this booklet. These lists are not meant to be exhaustive; it is likely that institutions will include additional types of evidence in their reports.

The Hallmarks of Quality

1. Online learning is appropriate to the institution's mission and purposes (MSCHE Standard 1).

- > The mission statement explains the role of online learning within the range of the institution's programs and services;
- > Institutional and program statements of vision and values inform how the online learning environment is created and supported;
- > As appropriate, the institution incorporates into its online learning programs methods of meeting the stated institutional goals for the student experience at the institution;
- > The recruitment and admissions programs supporting the online learning courses and programs appropriately target the student populations to be served;
- > The students enrolled in the institution's online learning courses and programs fit the admissions requirements for the students the institution intends to serve;
- > Senior administrators and staff can articulate how online learning is consonant with the institution's mission and goals.

2. The institution's plans for developing, sustaining, and, if appropriate, expanding online learning offerings are integrated into its regular planning and evaluation processes (MSCHE Standard 2).

- > Development and ownership of plans for online learning extend beyond the administrators directly responsible for it and the programs directly using it;
- > Planning documents are explicit about any goals to increase numbers of programs provided through online learning courses and programs and/or numbers of students to be enrolled in them;
- > Plans for online learning are linked effectively to budget and technology planning to ensure adequate support for current and future offerings;
- > Plans for expanding online learning demonstrate the institution's capacity to assure an appropriate level of quality;
- > The institution and its online learning programs have a track record of conducting needs analysis and of supporting programs.

3. Online learning is incorporated into the institution's systems of governance and academic oversight (MSCHE Standard 4).

- > The institution's faculty have a designated role in the design and implementation of its online learning offerings;
- > The institution ensures the rigor of the offerings and the quality of the instruction;
- > Approval of online courses and programs follows standard processes used in the college or university;
- Online learning courses and programs are evaluated on a periodic basis;
- > Contractual relationships and arrangements with consortial partners, if any, are clear and guarantee that the institution can exercise appropriate responsibility for the academic quality of all online learning offerings provided under its name.

4. Curricula for the institution's online learning offerings are coherent, cohesive, and comparable in academic rigor to programs offered in traditional instructional formats.

- > The curricular goals and course objectives show that the institution or program has knowledge of the best uses of online learning in different disciplines and settings;
- > Curricula delivered through online learning are benchmarked against on-ground courses and programs, if provided by the institution, or those provided by traditional institutions;
- > The curriculum is coherent in its content and sequencing of courses and is effectively defined in easily available documents including course syllabi and program descriptions;
- > Scheduling of online learning courses and programs provides students with a dependable pathway to ensure timely completion of degrees;
- > The institution or program has established and enforces a policy on online learning course enrollments to ensure faculty capacity to work appropriately with students;
- > Expectations for any required face-to-face, on-ground work (e.g., internships, specialized laboratory work) are stated clearly;
- > Course design and delivery supports student-student and faculty-student interaction:
- > Curriculum design and the course management system enable active faculty contribution to the learning environment;
- > Course and program structures provide schedule and support known to be effective in helping online learning students persist and succeed.

5. The institution evaluates the effectiveness of its online learning offerings, including the extent to which the online learning goals are achieved, and uses the results of its evaluations to enhance the attainment of the goals.

- ➤ Assessment of student learning follows processes used in onsite courses or programs and/or reflects good practice in assessment methods;
- > Student course evaluations are routinely taken and an analysis of them contributes to strategies for course improvements;
- > Evaluation strategies ensure effective communication between faculty members who design curriculum, faculty members who interact with students, and faculty members who evaluate student learning;
- > The institution regularly evaluates the effectiveness of the academic and support services provided to students in online courses and uses the results for improvement;
- ➤ The institution demonstrates the appropriate use of technology to support its assessment strategies;
- > The institution documents its successes in implementing changes informed by its programs of assessment and evaluation;
- > The institution provides examples of student work and student interactions among themselves and with faculty;
- > The institution sets appropriate goals for the retention/persistence of students using online learning, assesses its achievement of these goals, and uses the results for improvement.

6. Faculty responsible for delivering the online learning curricula and evaluating the students' success in achieving the online learning goals are appropriately qualified and effectively supported.

- > Online learning faculties are carefully selected, appropriately trained, frequently evaluated, and are marked by an acceptable level of turnover;
- ➤ The institution's training program for online learning faculty is periodic, incorporates tested good practices in online learning pedagogy, and ensures competency with the range of software products used by the institution;
- > Faculty are proficient and effectively supported in using the course management system;
- > The office or persons responsible for online learning training programs are clearly identified and have the competencies to accomplish the tasks, including knowledge of the specialized resources and technical support available to support course development and delivery;
- > Faculty members engaged in online learning share in the mission and goals of the institution and its programs and are provided the opportunities to contribute to the broader activities of the institution;
- > Students express satisfaction with the quality of the instruction provided by online learning faculty members.

7. The institution provides effective student and academic services to support students enrolled in online learning offerings.

- > The institution's admissions program for online learning provides good web-based information to students about the nature of the online learning environment, and assists them in determining if they possess the skills important to success in online learning;
- > The institution provides an online learning orientation program;
- > The institution provides support services to students in formats appropriate to the delivery of the online learning program;
- > Students in online learning programs have adequate access to student services, including financial aid, course registration, and career and placement counseling;
- > Students in online learning programs have ready access to 24/7 tech support;
- > Students using online learning have adequate access to learning resources, including library, information resources, laboratories, and equipment and tracking systems;
- > Students using online learning demonstrate proficiency in the use of electronic forms of learning resources;
- > Student complaint processes are clearly defined and can be used electronically;
- > Publications and advertising for online learning programs are accurate and contain necessary information such as program goals, requirements, academic calendar, and faculty;
- > Students are provided with reasonable and cost-effective ways to participate in the institution's system of student authentication.

8. The institution provides sufficient resources to support and, if appropriate, expand its online learning offerings.

- > The institution prepares a multi-year budget for online learning that includes resources for assessment of program demand, marketing, appropriate levels of faculty and staff, faculty and staff development, library and information resources, and technology infrastructure;
- > The institution provides evidence of a multi-year technology plan that addresses its goals for online learning and includes provision for a robust and scalable technical infrastructure.

9. The institution assures the integrity of its online offerings*.

- The institution has in place effective procedures through which to ensure that the student who registers in a distance education course or program is the same student who participates in and completes the course or program and receives the academic credit. The institution makes clear in writing that these processes protect student privacy and notifies students at the time of registration or enrollment of any projected additional costs associated with the verification procedures. (Note: This is a federal requirement. All institutions that offer distance education programs must demonstrate compliance with this requirement.);
- ➤ The institution's policies on academic integrity include explicit references to online learning;
- > Issues of academic integrity are discussed during the orientation for online students;
- > Training for faculty members engaged in online learning includes consideration of issues of academic integrity, including ways to reduce cheating.

^{*} Institutions are encouraged to consult Best Practice Strategies to Promote Academic Integrity in Online Education, prepared by WCET and available at http://www.wcet.info/2.0/